Consolidated Financial Report June 30, 2022

# Contents

Independent auditor's report	1-2
Financial statements	
Consolidated statements of financial position	3
Consolidated statements of operations and changes in net assets	4
Consolidated statements of cash flows	5
Notes to consolidated financial statements	6-21
Supplementary information	
Consolidating statement of financial position	22-23
Consolidating statement of activities	24



RSM US LLP

#### **Independent Auditor's Report**

Board of Directors Visiting Nurse Services of Iowa d/b/a EveryStep

#### **Report on the Audit of the Financial Statements**

#### **Opinion**

We have audited the consolidated financial statements of Visiting Nurse Services of Iowa d/b/a EveryStep (the Organization), which comprise the consolidated statement of financial position as of June 30, 2022 and 2021, the related consolidated statements of operations and changes in net assets and cash flows the years then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as of June 30, 2022 and 2021, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Organization and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Organization's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to
  fraud or error, and design and perform audit procedures responsive to those risks. Such procedures
  include examining, on a test basis, evidence regarding the amounts and disclosures in the financial
  statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant
  accounting estimates made by management, as well as evaluate the overall presentation of the
  financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that
  raise substantial doubt about the Organization's ability to continue as a going concern for a
  reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control–related matters that we identified during the audit.

#### **Supplementary Information**

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information is presented for purposes of additional analysis rather than to present the financial position, changes in net assets and cash flows of the individual entities and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

RSM US LLP

Des Moines, Iowa October 12, 2022

# Consolidated Statements of Financial Position June 30, 2022 and 2021

		2022	2021
Assets			
Current assets:			
Cash and cash equivalents	\$	2,523,109	\$ 6,064,638
Patient accounts receivable, net		2,007,313	2,972,384
Grants and contracts receivable, net		1,337,747	1,373,280
Interest in charitable trusts, current portion		45,080	56,000
Pledge receivables, current portion		148,899	226,581
Prepaid expenses and other		554,727	670,758
Total current assets		6,616,875	11,363,641
Property and equipment, net		9,771,005	7,590,324
Investments		15,367,980	17,277,414
Interest in charitable trusts, net of current portion		851,333	697,646
Pledge receivables, net of current portion		140,963	117,283
Other assets		306,932	308,292
	<u>\$</u>	33,055,088	\$ 37,354,600
Liabilities and Net Assets			
Current liabilities:			
Accounts payable	\$	2,535,548	\$ 3,343,579
Accrued payroll and other related benefits		2,517,611	3,186,256
Deferred revenue		150,227	223,995
Total current liabilities		5,203,386	6,753,830
Deferred revenue, net of current portion		-	37,500
Total liabilities		5,203,386	6,791,330
Commitments and contingencies			
Net assets:			
Without donor restrictions:			
Board designated		7,212,552	8,369,020
Undesignated		18,722,267	17,063,177
Total net assets without donor restrictions		25,934,819	25,432,197
With donor restrictions		1,916,883	5,131,073
Total net assets		27,851,702	30,563,270
	<u>\$</u>	33,055,088	\$ 37,354,600

# Consolidated Statements of Operations and Changes in Net Assets Years Ended June 30, 2022 and 2021

	2022			2021		
	Without	With		Without	With	
	Donor	Donor		Donor	Donor	
	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total
Support and Revenue:						
Net patient and program service revenue	\$ 21,369,049	\$ -	\$ 21,369,049	\$ 20,946,600	\$ -	\$ 20,946,600
Fees and grants from governmental						
agencies	8,361,377	-	8,361,377	7,325,123	-	7,325,123
Contributions	2,919,763	519,083	3,438,846	1,907,600	1,868,429	3,776,029
Investment income	1,094,917	-	1,094,917	388,599	-	388,599
Net realized and unrealized gains (losses)						
on investments and charitable trusts	(3,150,095)	161,868	(2,988,227)	2,923,167	67,884	2,991,051
Loss on disposal of property and equipment	(164,215)	-	(164,215)	-	-	-
Other revenue	597,477	-	597,477	525,001	-	525,001
Gain on PPP loan forgiveness	-	-	· <u>-</u>	3,642,400	_	3,642,400
Net assets released from restriction	3,895,141	(3,895,141)	_	731,536	(731,536)	-
Total support and revenue	34,923,414	(3,214,190)	31,709,224	38,390,026	1,204,777	39,594,803
		• • • • • •				
Expenses:						
Salaries and wages	20,167,545	-	20,167,545	19,260,465	-	19,260,465
Payroll taxes	1,421,844	-	1,421,844	1,390,058	-	1,390,058
Employee benefits	1,792,392	-	1,792,392	2,523,947	-	2,523,947
Professional fees	1,976,763	-	1,976,763	1,658,951	-	1,658,951
Pharmacy and supplies	1,936,162	-	1,936,162	1,782,861	-	1,782,861
Contracted food service	88,301	-	88,301	86,742	-	86,742
Telephone	445,949	-	445,949	427,589	-	427,589
Postage and shipping	41,594	-	41,594	37,551	-	37,551
Occupancy	1,047,240	-	1,047,240	1,015,628	-	1,015,628
Printing and publication	125,271	-	125,271	106,101	-	106,101
Travel and mileage	937,506	-	937,506	722,907	-	722,907
Conferences, trainings, and meetings	80,875	-	80,875	149,394	-	149,394
Client instructional resources	757,600	-	757,600	730,418	-	730,418
Other patient care	1,691,576	-	1,691,576	1,884,728	-	1,884,728
Subscriptions and publications	79,775	-	79,775	50,918	-	50,918
Advertising and public relations	455,232	-	455,232	304,836	_	304,836
Miscellaneous	521,636	-	521,636	250,513	-	250,513
Depreciation	853,531	-	853,531	657,730	-	657,730
Total expenses	34,420,792	-	34,420,792	33,041,337	-	33,041,337
•						
Change in net assets	502,622	(3,214,190)	(2,711,568)	5,348,689	1,204,777	6,553,466
Net assets, beginning of year	25,432,197	5,131,073	30,563,270	20,083,508	3,926,296	24,009,804
Net assets, end of year	\$ 25,934,819	\$ 1,916,883	\$ 27,851,702	\$ 25,432,197	\$ 5,131,073	\$ 30,563,270

See notes to consolidated financial statements.

# Consolidated Statements of Cash Flows Years Ended June 30, 2022 and 2021

	2022	2021
Cash flows from operating activities:		
Change in net assets	\$ (2,711,568)	\$ 6,553,466
Adjustments to reconcile changes in net assets to net cash		
from operating activities:		
Gain on PPP loan forgiveness	-	(3,642,400)
Donated investments	-	(609,715)
Loss on disposal of property and equipment	164,215	-
Change in interest in charitable trusts	(200,000)	(250,000)
Depreciation	853,531	657,730
Net unrealized and realized (gains) losses on investments	2,988,227	(2,991,051)
Changes in assets and liabilities:		
Patient accounts receivable	965,071	(329,981)
Grants and contracts receivable	35,533	(77,793)
Pledges receivable	54,002	577,375
Prepaid expenses and other	116,031	(280,542)
Other assets	1,360	(44,845)
Accounts payable	(808,031)	936,253
Accrued payroll and other related benefits	(668,645)	647,989
Deferred revenue	(111,268)	(216,749)
Net cash provided by operating activities	678,458	929,737
Cash flows from investing activities:		
Purchases of property and equipment	(3,198,427)	(1,370,102)
Cash received from charitable trusts	57,233	56,404
Purchases of investments	(8,497,977)	(3,006,402)
Proceeds from sales of investments	7,419,184	3,093,344
Net cash used in investing activities	(4,219,987)	(1,226,756)
Net decrease in cash and cash equivalents	(3,541,529)	(297,019)
Cash and cash equivalents:		
Beginning of year	 6,064,638	6,361,657
End of year	\$ 2,523,109	\$ 6,064,638

See notes to consolidated financial statements.

#### **Notes to Consolidated Financial Statements**

#### Note 1. Summary of Significant Accounting Policies and Subsequent Event

**Nature of operations:** Visiting Nurse Services of Iowa d/b/a EveryStep is incorporated under the provisions of the Iowa Nonprofit Corporation Act, Chapter 504A of the Code of Iowa and is the sole member of Hospice of Central Iowa, an Iowa Non-Profit Organization (collectively, EveryStep). Hospice of Central Iowa was dissolved in August 2022. EveryStep is the sole member of Hospice of Central Iowa Foundation d/b/a EveryStep Foundation (the Foundation), an Iowa Non-Profit Organization (collectively, the Organization).

EveryStep provides physical, emotional, social, and spiritual support and care to patients in Central Iowa with a limited life expectancy due to a terminal illness, and to their families. EveryStep also provides health and human services with preventative focus to women, children, families and communities in homes, clinics, schools, day care centers and at the work site. The Foundation provides fundraising, investment management, grants and other support services to EveryStep.

**Basis of consolidation:** The consolidated financial statements (collectively, the financial statements) include the accounts of EveryStep and the Foundation (on a consolidated basis, the Organization). All significant intercompany accounts and transactions have been eliminated in the consolidation.

**Basis of accounting:** The financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP).

**Financial statement presentation:** Financial statement presentation follows the recommendations of the Not-for-Profit Entities Topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC). Under the standards, net assets are classified based on the existence or absence of donor imposed restrictions. Accordingly, the net assets of the Foundation and changes therein are classified as follows:

**Without donor restrictions:** Net assets without donor restrictions are net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. The Organization's board may designate net assets without restrictions for specific operational purposes from time to time. The Foundation's board has designated certain investments as endowment assets.

**With donor restrictions:** Net assets with donor restrictions are net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature and will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where the donor has stipulated the funds be maintained in perpetuity.

Net assets with donor restrictions are net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature and will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, where the donor has stipulated the funds be maintained in perpetuity.

**Use of estimates:** The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **Notes to Consolidated Financial Statements**

#### Note 1. Summary of Significant Accounting Policies and Subsequent Event (Continued)

Cash and cash equivalents: The Organization considers all highly liquid investments of operating cash purchased with an original maturity of three months or less to be cash equivalents. The Organization maintains cash balances at various financial institutions and from time to time, the cash balances may exceed the amounts insured by the Federal Deposit Insurance Corporation. However, the Organization has not experienced any losses in such accounts and management believes the Organization is not exposed to any significant credit risk related to those accounts.

Patient accounts receivable: The patient accounts receivable balance represents the unpaid amounts billed to patients and third-party payors, net of any explicit price concessions (formerly known as contractual adjustments and discounts) and implicit price concessions. Explicit and implicit price concessions are recorded to report receivables for patient care services at net realizable value. Past due receivables are determined based on contractual terms. Accounts are routinely reviewed for uncollectible amounts. Receivables are written off when deemed uncollectible. The Organization's allowance for doubtful accounts on patient accounts receivable at June 30, 2022 and 2021, totals \$800,000 and \$820,970, respectively.

**Grants and contracts receivable:** Grants and contracts receivable are primarily generated from billings of various governmental agencies and other entities for services provided by the Organization. The receivables are stated at the amount management expects to collect from balances outstanding at year end. Management periodically reviews receivable balances and determines whether any balances are uncollectible. Receivables are considered impaired if payments are not received in accordance with the contractual terms.

**Property and equipment:** Property and equipment are stated at cost or, if donated to the Organization, at fair value on the date of the gift. Additions and improvements over \$5,000 are capitalized; expenditures for routine maintenance are charged to operations. Depreciation is provided over the estimated useful lives of the various classes of assets on the straight-line method.

Gifts of long-lived assets such as land, buildings and equipment are reported as support without donor restrictions unless explicit donor stipulations specify how the donated assets are to be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash and other assets that must be used to acquire long-lived assets are reported as support with donor restrictions. Absent explicit donor stipulations about how long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

**Impairment of long-lived assets:** On an ongoing basis, the Organization reviews long-lived assets for impairment whenever events or circumstances indicate that the carrying amounts may be overstated. The Organization recognizes impairment losses if the undiscounted cash flows expected to be generated by the asset are less than the carrying value of the related asset. The impairment loss adjusts the assets to fair value. As of June 30, 2022 and 2021, management believes that no impairments existed.

**Investments:** All investments are valued at their fair values in the consolidated statements of financial position. Unrealized gains and losses are included in the change in net assets. See Notes 4 and 12 for additional information on the Organization's investments.

**Interest in charitable trusts:** The Organization has various interests in charitable remainder trusts and charitable lead trusts. The charitable remainder trust values have been estimated by management based on the fair value of the underlying assets, the terms of the benefits using actuarial tables and the benefits paid to the income beneficiary. The charitable lead trust values have been estimated by management using the present value of future payments based on the fair value of the underlying assets.

#### **Notes to Consolidated Financial Statements**

#### Note 1. Summary of Significant Accounting Policies and Subsequent Event (Continued)

**Pledge receivables:** Pledge receivables represent the remaining balance of unconditional promises to give that have not yet been paid, net of any allowance for doubtful pledges. Pledges that are expected to be collected within one year or less are recorded at net realizable value. Pledges that are expected to be collected beyond one year are recorded at the present value of their estimated future cash flows. The pledges have been discounted using a rate commensurate with risk applicable during the time the pledge was made. Amortization of the pledge discount is recognized as contribution revenue each year until the pledge is paid in full. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional.

**Net patient and program service revenue:** Patient and program service revenues are reported at the amount that reflects the ultimate consideration the Organization expects to receive in exchange for providing patient care. These amounts are due from third-party payors, primarily commercial health insurers and government programs (Medicare and Medicaid), and includes variable consideration for revenue adjustments due to settlements of audits and reviews, as well as certain hospice-specific revenue capitations. Amounts are generally billed monthly or subsequent to patient discharge. Subsequent changes in the transaction price initially recognized are not significant.

Hospice services are provided on a daily basis and the type of service provided is determined based on a physician's determination of each patient's specific needs on that given day. Reimbursement rates for hospice services are on a per diem basis regardless of the type of service provided or the payor. Reimbursement rates from government programs are established by the appropriate governmental agency and are standard across all hospice providers. Reimbursement rates from health insurers are negotiated with each payor and generally structured to closely mirror the Medicare reimbursement model. The types of hospice services provided and associated reimbursement model for each are as follows:

Routine Hospice Care occurs when a patient receives hospice care in their home, including a nursing home setting. The routine home care rate is paid for each day that a patient is in a hospice program and is not receiving one of the other categories of hospice care. For Medicare patients, the routine home care rate reflects a two-tiered rate, with a higher rate for the first 60 days of a hospice patient's care and a lower rate for days 61 and after. In addition, there is a Service Intensity Add-on payment which covers direct home care visits conducted by a registered nurse or social worker in the last seven days of a hospice patient's life, reimbursed up to four hours per day in fifteen minute increments at the continuous home care rate.

General Inpatient Hospice Care occurs when a patient requires services in a controlled setting for a short period of time for pain control or symptom management which cannot be managed in other settings. General inpatient care services must be provided in a Medicare or Medicaid certified hospital or long-term care facility or at a freestanding inpatient hospice facility with the required registered nurse staffing.

Continuous Hospice Care is provided to patients while at home, including a nursing home setting, during periods of crisis when intensive monitoring and care, primarily nursing care, is required in order to achieve palliation or management of acute medical symptoms. Continuous home care requires a minimum of eight hours of care within a 24-hour day, which begins at midnight. The care must be predominantly nursing care provided by either a registered nurse or licensed nurse practitioner. While the published Medicare continuous home care rates are daily rates, Medicare pays for continuous home care in 15-minute increments. This 15-minute rate is calculated by dividing the daily rate by 96.

Respite Hospice Care permits a hospice patient to receive services on an inpatient basis for a short period of time in order to provide relief for the patient's family or other caregivers from the demands of caring for the patient. A hospice can receive payment for respite care for a given patient for up to five consecutive days at a time, after which respite care is reimbursed at the routine home care rate.

#### **Notes to Consolidated Financial Statements**

#### Note 1. Summary of Significant Accounting Policies and Subsequent Event (Continued)

Each level of care represents a separate promise under the contract of care and is provided independently for each patient, contingent upon the patient's specific medical needs as determined by a physician. However, the clinical criteria used to determine a patient's level of care is consistent across all patients, given that each patient is subject to the same payor rules and regulations. As a result, the Organization has concluded that each level of care is capable of being distinct and is distinct in the context of the contract. Furthermore, the Organization has determined that each level of care represents a stand ready service provided as a series of either days or hours of patient care. The Organization believes that the performance obligations for each level of care meet criteria to be satisfied over time. The Organization recognizes revenue based on the service output. The Organization believes this to be the most faithful depiction of the transfer of control of services as the patient simultaneously receives and consumes the benefits provided by the Organization's performance. Revenue is recognized on a daily or hourly basis for each patient in accordance with the reimbursement model for each type of service. The Organization's performance obligations relate to contracts with an expected duration of less than one year. Therefore, the Organization has elected to apply the optional exception provided in Topic 606 and is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The unsatisfied or partially satisfied performance obligations referred to above relate to bereavement services provided to patients' families for up to 12 months after death.

Generally, patients who are covered by third-party payors are responsible for related deductibles and coinsurance which vary in amount. The Organization also provides service to patients without a reimbursement source and may offer those patients discounts from standard charges. The Organization estimates the transaction price for patients with deductibles and coinsurance, along with those uninsured patients, based on historical experience and current conditions. The estimate of any explicit or implicit price concessions reduces the amount of revenue initially recognized. Subsequent changes to the estimate of the transaction price are recorded as adjustments to patient service revenue in the period of change. Subsequent changes that are determined to be the result of an adverse change in the patients' ability to pay (i.e., change in credit risk) are recorded as bad debt expense. The Organization has no material adjustments related to subsequent changes in the estimate of the transaction price or subsequent changes as the result of an adverse change in the patient's ability to pay for any period reported.

Laws and regulations concerning government programs, including Medicare and Medicaid, are complex and subject to varying interpretation. Compliance with such laws and regulations may be subject to future government review and interpretation. Additionally, the contracts the Organization has with commercial health insurance payors provide for retroactive audit and review of claims. Settlement with third-party payors for retroactive adjustments due to audits, reviews or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. The variable consideration is estimated based on the terms of the payment agreement, existing correspondence from the payor and our historical settlement activity. These estimates are adjusted in future periods, as new information becomes available. Management intends to fully cooperate with any governmental agencies in requests for information. Noncompliance with laws and regulations can make the Organization subject to regulatory action, including fines, penalties, and exclusion from the Medicare and Medicaid programs.

#### **Notes to Consolidated Financial Statements**

#### Note 1. Summary of Significant Accounting Policies and Subsequent Event (Continued)

For the Organization's patients in the nursing home setting in which Medicaid pays the nursing home room and board, the Organization serves as a pass-through between Medicaid and the nursing home. The Organization is responsible for paying the nursing home for that patient's room and board. Medicaid reimburses the Organization for 95% of the amount paid to the nursing home. The Organization has concluded that the 5% difference between the amount paid to the nursing home and the amount received from Medicaid is an adjustment to transaction price and, as a result, the 5% is recognized as a reduction to revenue recognized in the accompanying financial statements.

Hospice organizations are subject to two specific payment limit caps under the Medicare program. One limit relates to inpatient care days that exceed 20% of the total days of hospice care provided for the year. The Organization did not exceed the 20% cap related to inpatient days for the years ended June 30, 2022 and 2021. The second limit relates to an aggregate Medicare reimbursement cap calculated by the Organization. The Organization did not exceed the Medicare reimbursement cap for the years ended June 30, 2022 and 2021.

In addition, EveryStep receives overhead reimbursement through an indirect rate calculation which is determined by the U.S. Department of Health and Human Services (HHS). EveryStep operates under a provisional rate during the year prior to the receipt of the final rate determined by HHS. Upon receipt of the final rate, EveryStep may need to return funds to various agencies in the event the final rate is lower than the initial provisional rate. Due to the timing of notification of final rates, it is possible that the related estimate may change significantly in the near term.

Approximately 77% and 80% of net patient and program service revenue was from Medicare for the years ended June 30, 2022 and 2021, respectively. Patient receivables from Medicare as of June 30, 2022 and 2021 was 78% and 77% of patient accounts receivable, respectively.

**Charity care:** The Organization has a policy of providing charity care to patients who are unable to pay. Such patients are identified based on financial information obtained from the patient and subsequent analysis. Since the Organization does not expect payment for such services, there is no revenue recognized for the value of charity care. Charity care is underwritten by the Organization and is reported as contributions revenue. The estimated cost of charity care charges was approximately \$228,000 and \$324,000 for the years ended June 30, 2022 and 2021, respectively. The cost estimate was based on the organization-wide cost to charge ratio.

**Contributions:** Contributions received and unconditional promises to give are recorded as revenue without donor restrictions or revenue with donor restrictions depending on the existence of donor restrictions and the nature of such restrictions, if they exist.

When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of operations and change in net assets as net assets released from restrictions.

If a restriction is fulfilled in the same accounting period in which the contribution is received, the contribution is reported as without donor restrictions.

#### **Notes to Consolidated Financial Statements**

#### Note 1. Summary of Significant Accounting Policies and Subsequent Event (Continued)

**Donated services:** Donated services provided by volunteers for patient care, bereavement and thrift store operations amounted to approximately \$345,000 and \$160,000 for the years ended June 30, 2022 and 2021, respectively (unaudited), have not been recorded by the Organization as the criteria under current accounting guidance for recognition have not been met. Donated materials are recorded at fair value when received, and correspondingly charged to operations. The Organization operates a resale shop that sells primarily donated merchandise. The fair value of the donated merchandise sold approximates the revenue generated from its sale and is reported as other revenue on the statement of operations and changes in net assets.

**Advertising:** The Organization expenses advertising costs as incurred. Advertising costs for the years ended June 30, 2022 and 2021, were approximately \$455,000 and \$305,000, respectively.

**Income taxes:** The Organization and its affiliates are exempt from income taxes on income from related activities under Section 501(c)(3) of the U.S. Internal Revenue Code and corresponding state tax law. Accordingly, no provision has been made for federal or state income taxes.

U.S. GAAP requires that a tax position is recognized as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more likely than not" test, no tax benefit is recorded.

The Organization's Forms 990 have not been subject to examination by the Internal Revenue Service or the State of lowa for the last three years. The Organization does not expect the total amount of unrecognized tax benefits to significantly change in the next 12 months. The Organization recognizes interest and/or penalties related to income tax matters in income tax expense. The Organization did not have any amounts accrued for interest and penalties at June 30, 2022 or 2021.

**Subsequent events:** The Organization has evaluated subsequent events through October 12, 2022, the date the report was available for issuance.

#### Note 2. Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the consolidated statement of financial position date, comprise the following (including amounts the Board could un-designate):

	2022	2021
Cash and cash equivalents	\$ 2,523,109	\$ 6,064,638
Patient accounts receivable, net	2,007,313	2,972,384
Grants and contracts receivable, net	1,337,747	1,373,280
Pledge receivables, current portion	148,899	226,581
Investments	15,367,980	17,277,414
Less certain net assets with donor restrictions	(1,020,470)	(4,377,427)
	\$ 20,364,578	\$ 23,536,870

#### **Notes to Consolidated Financial Statements**

#### Note 2. Liquidity and Availability (Continued)

As part of the Organization's liquidity management plan, management invests cash in excess of daily requirements in short-term investments and money market funds. The Organization has a goal to maintain financial assets, which consist of cash and short-term investments, on hand to meet 60 days of normal operating expenses. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. The Organization typically collects patient accounts receivable within one year of the date of service. Collections by payor type may vary based on payor source liquidity and timeliness of claims processing. In the event of an unanticipated liquidity need, the Organization also could draw upon its available line of credit (as further discussed in Note 6).

The Organization's endowment fund consists of donor-restricted endowments. Income from donor-restricted endowments is restricted for specific purposes, with the exception of the amounts available for general use. Donor-restricted endowment funds are not available for general expenditure. Of the total amount of investments, \$7,212,552 and \$8,369,020 are designated by the Board of Directors as of June 30, 2022 and 2021, respectively, and must be undesignated to be spent for general expenditures.

#### Note 3. Property and Equipment

Property and equipment and the related accumulated depreciation are as follows at June 30:

	2022			2021
Land	\$	1,068,532	\$	1,068,532
Buildings and improvements		11,975,890		9,495,007
Furniture and equipment		3,579,195		3,048,649
Software		1,284,022		1,338,949
Vehicles		156,210		123,860
Projects in progress		-		910,899
		18,063,849		15,985,896
Less accumulated depreciation		(8,292,844)		(8,395,572)
	\$	9,771,005	\$	7,590,324

#### Note 4. Investments

The following are the major types of investments held by the Organization at June 30:

	 2022	2021
Cash and cash equivalents	\$ 1,032,742	\$ 365,343
Fixed income securities and mutual funds	4,344,399	5,747,063
Equity securities and mutual funds	9,177,594	9,019,462
International mutual funds	-	1,607,596
Corporate debt securities	 813,245	537,950
	\$ 15,367,980	\$ 17,277,414

#### **Notes to Consolidated Financial Statements**

#### Note 4. Investments (Continued)

Investment securities are exposed to a variety of uncertainties, including interest rate, market, and credit risks. Due to the level of risk associated with certain investments, it is possible that changes in the values of these investments could occur in the near term. Such changes could materially affect the amounts reported in the financial statements of the Organization.

#### Note 5. Pledges Receivable

The Organization recognizes unconditional promises of contributions at fair value in the period the promise is made. Contributions receivable at June 30 are as follows:

	 2022	2021		
Less than one year	\$ 148,899	\$	226,581	
One to five years	 154,986		159,566	
Total contributions	 303,885		386,147	
Less allowance for uncollectible pledges and discount	(14,023)		(42,283)	
	\$ 289,862	\$	343,864	

#### Note 6. Line of Credit

The Organization maintains a \$8,000,000 line of credit with a financial institution that expires on December 31, 2022. The line of credit is secured by a guarantee from the Organization and carries an interest rate at the bank's prime lending rate less 1%. The interest rate was 3.25% at June 30, 2022 and 2021, respectively. There was no outstanding balance at both June 30, 2022 and 2021, respectively. The line of credit contains various financial covenants.

#### Note 7. Retirement Plans and Subsequent Event

The Organization participates in a defined contribution retirement plan for the benefit of its eligible employees. Employees are automatically enrolled on the 91st day of employment unless they opt not to be enrolled. The Organization matches contributions 100% up to 1% and then 50% of the next 5% for a maximum match of 3.5%. Employees are 100% vested in the employer match after two years of employment and will forfeit all employer contributions received if they terminate employment before two years of service. For the years ended June 30, 2022 and 2021, the Organization contributed \$484,826 and \$457,391, respectively, to the plan.

The Organization contributes to a defined benefit multi-employer pension and retirement plan administered by United Way of Central Iowa. Prior to January 1, 2010, certain employees were eligible to participate in the plan. Effective December 31, 2009, EveryStep elected a "hard freeze" to the plan, meaning no new participants are allowed to participate in the plan, no future service will be credited, and no future compensation changes will be used in determining benefits under the plan. The risks of participating in these multi-employer plans are different from single-employer plans in the following aspects:

Assets contributed to the multi-employer plan by one employer may be used to provide benefits to employees of other participating employers.

If a participating employer stops contributing to the plan, the unfunded obligations of the plan may be borne by the remaining participating employers.

#### **Notes to Consolidated Financial Statements**

#### Note 7. Retirement Plans and Subsequent Event (Continued)

If the organization chooses to stop participating in some of its multi-employer plans, it may be required to pay those plans an amount based on the underfunded status of the plan, referred to as a withdrawal liability.

For the years ended June 30, 2022 and 2021, contributions of EveryStep to the plan were \$0 and \$135,128, respectively. In September 2021, the United Way of Central lowa Board voted to terminate the Plan effective December 31, 2021. The Plan was terminated on December 31, 2021 and the planned final distribution of plant assets is expected by June 30, 2023. A contingency reserve of approximately \$96,000 has been accrued for as of both June 30, 2022 and 2021.

#### Note 8. Net Assets With Donor Restrictions

Net assets with donor restrictions at June 30 are as follows:

	2022		2021
Hospice patient needs	\$	509,702	\$ 614,569
Capital Campaign		127,681	3,282,907
Interest in charitable trusts		896,413	753,646
Earnings on donor restricted endowment		301,288	339,420
Endowment restricted in perpetuity		81,799	81,799
Other		-	58,732
	\$	1,916,883	\$ 5,131,073

Net assets with donor restrictions have been released from restriction due to the purpose or time restriction being met for the years ending June 30 are as follows:

	 2022	2021		
Hospice patient needs	\$ 498,556	\$	665,574	
Capital Campaign - Kavanaugh House renovation placed in service	3,280,620		-	
Interest in charitable trusts	57,233		56,404	
Other	58,732		9,558	
	\$ 3,895,141	\$	731,536	

#### Note 9. Endowment Assets

**Overview:** The Organization's endowment consists of numerous gifts established to fund and support the mission of the Organization. The endowment is made up of board designated, time and purpose restricted, and perpetually restricted net assets. As required by U.S. GAAP, net assets associated with these endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

#### **Notes to Consolidated Financial Statements**

#### Note 9. Endowment Assets (Continued)

Interpretation of Relevant Law: The Foundation's Board of Trustees has determined the requirements of Iowa's version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) to center around the preservation of the fair value of the original investment as of the date of the asset transfers. Investments resulting from donations directing that they be invested in perpetuity are classified as net assets with donor restrictions that are perpetual in nature. The earnings generated by these investments are classified as without donor restrictions or time and purpose restricted depending on the donors' stipulations. The time and purpose restricted net assets are reclassified as without donor restrictions upon their appropriation for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by Iowa's version of UPMIFA. The Foundation considers the following factors in making a determination to appropriate or accumulate its endowment funds:

- 1. The duration and preservation of the fund
- 2. The purposes of Foundation and the donor-restricted endowment fund
- 3. General economic conditions
- 4. The possible effect of inflation and deflation
- 5. The expected total return from income and the appreciation of investments
- 6. Other resources of Foundation
- 7. The investment policies of Foundation

**Return objectives and risk parameters:** Foundation has adopted investment and spending policies for endowment assets that attempt to achieve long-term asset appreciation. The investment policy establishes an achievable return objective through diversification of asset classes. The target rate of return for the fund's investable assets is based on the assumption that future real returns will approximate the long-term real rates of return experience for each asset class.

**Strategies employed for achieving objectives:** To satisfy its long-term rate-of-return objectives, Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). Foundation targets a diversified asset allocation that places a greater emphasis on cash and cash equivalents, fixed income, and equity investments to achieve its long-term return objectives within prudent risk constraints.

**Spending policy and how the investment objectives relate to spending policy:** The Board of Trustees adopted a spending policy for the endowment assets which allows disbursements in an amount up to 5% of the average fair value, based upon the previous 12 quarters through the calendar year-end preceding the fiscal year in which the distribution is planned. The amount appropriated is evaluated prior to the beginning of the fiscal year in which the disbursement was approved by the Board of Trustees based on availability of funds and market conditions.

**Fund with deficiencies:** From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Organization to retain as a fund of perpetual duration. Cumulative deficiencies of this nature that are in excess of related time and purpose restricted amounts are reported in net assets with donor restrictions. There were no such deficiencies as of June 30, 2022 and 2021.

#### **Notes to Consolidated Financial Statements**

# Note 9. Endowment Assets (Continued)

**Endowment net asset composition by type of fund:** The Organization's composition of endowment assets for the years ended June 30 is as follows:

		2022	_
		With Donor Restrictions	_
	Without	Accumulated Original	_
	Restrictions	Earnings Gift	Total
Board designated	\$ 7,212,552	\$ - \$ -	\$ 7,212,552
Donor-restricted		301,288 81,799	383,087
Total endowment	\$ 7,212,552	\$ 301,288 \$ 81,799	\$ 7,595,639
		2021	_
		With Donor Restrictions	_
	Without	Accumulated Original	_
	Restrictions	Earnings Gift	Total
Board designated	\$ 8,369,020	\$ - \$ -	\$ 8,369,020
Donor-restricted	-	339,420 81,799	421,219
Total endowment	\$ 8,369,020	\$ 339,420 \$ 81,799	\$ 8,790,239

**Change in endowment net assets:** The Organization's change in endowment assets, by net asset composition, for the years ended June 30 is as follows:

		2022					
			With Donor				
	Board	Ac	cumulated		Original	_	
	 Designated		Earnings		Gift		Total
Beginning balance	\$ 8,369,020	\$	339,420	\$	81,799	\$	8,790,239
Investment income and gains	(799,385)		(38, 132)		-		(837,517)
Contributions	17,917		-		-		17,917
Appropriations for expenditure	(375,000)		-		-		(375,000)
Total endowment	\$ 7,212,552	\$	301,288	\$	81,799	\$	7,595,639

		20	21	_
		With Donor	Restrictions	_
	Board	Accumulated	Original	_
	Designated	Earnings	Gift	Total
Beginning balance	\$ 6,342,596	\$ 271,536	\$ 81,799	\$ 6,695,931
Investment income and gains	1,807,919	67,884	-	1,875,803
Contributions	218,505	-	-	218,505
Appropriations for expenditure		-	-	-
Total endowment	\$ 8,369,020	\$ 339,420	\$ 81,799	\$ 8,790,239

#### **Notes to Consolidated Financial Statements**

# Note 10. Functional Expenses

The operating expenses of the Organization presented by their natural classification within the consolidated statements of operations and changes in net assets are summarized by function as follows:

			20	)22		
		(	Seneral and			_
	Program	Α	dministrative	F	undraising	Total
Salaries and wages	\$ 15,879,033	\$	4,010,854	\$	277,658	\$ 20,167,545
Payroll taxes	1,147,746		254,652		19,446	1,421,844
Employee benefits	1,408,550		367,454		16,388	1,792,392
Professional fees	1,077,870		876,550		22,343	1,976,763
Pharmacy and supplies	1,920,679		15,483		-	1,936,162
Contracted food service	88,301		-		-	88,301
Telephone	318,897		119,372		7,680	445,949
Postage and shipping	16,817		8,682		16,095	41,594
Occupancy	607,324		439,916		-	1,047,240
Printing and publication	65,055		60,216		-	125,271
Travel and mileage	921,687		14,099		1,720	937,506
Conferences, trainings and meetings	70,654		10,221		-	80,875
Client instructional resources	761,291		(3,691)		-	757,600
Other patient care	1,691,576		-		-	1,691,576
Subscriptions and publications	54,390		24,821		564	79,775
Advertising and public relations	-		(3,902)		459,134	455,232
Miscellaneous	164,477		94,995		262,164	521,636
Depreciation	466,172		387,359		<u>-</u>	853,531
	\$ 26,660,519	\$	6,677,081	\$	1,083,192	\$ 34,420,792

#### **Notes to Consolidated Financial Statements**

Note 10. Functional Expenses (Continued)

			20	21		
		C	eneral and			_
	Program	A	dministrative	F	undraising	Total
Salaries and wages	\$ 15,386,995	\$	3,616,984	\$	256,486	\$ 19,260,465
Payroll taxes	1,092,655		279,350		18,053	1,390,058
Employee benefits	1,905,506		593,434		25,007	2,523,947
Professional fees	1,017,894		634,418		6,639	1,658,951
Pharmacy and supplies	1,759,329		23,532		-	1,782,861
Contracted food service	86,742		-		-	86,742
Telephone	301,667		117,356		8,566	427,589
Postage and shipping	20,134		12,561		4,856	37,551
Occupancy	570,276		429,426		15,926	1,015,628
Printing and publication	50,775		43,623		11,703	106,101
Travel and mileage	713,685		8,202		1,020	722,907
Conferences, trainings and meetings	131,220		18,174		-	149,394
Client instructional resources	730,464		(46)		-	730,418
Other patient care	1,879,734		4,994		-	1,884,728
Subscriptions and publications	41,757		8,288		873	50,918
Advertising and public relations	-		-		304,836	304,836
Miscellaneous	162,715		41,120		46,678	250,513
Depreciation	373,154		284,576		-	657,730
	\$ 26,224,702	\$	6,115,992	\$	700,643	\$ 33,041,337

The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries and benefits, which are allocated on the basis of estimates of time and effort, as well as depreciation, professional and contract services, and facilities, which are allocated similarly to the overall salaries and benefits allocation.

#### Note 11. Commitments

**Operating leases:** The Organization has operating leases for various facilities and equipment that expire on various dates through 2025. Rent expense was \$471,909 and \$484,165 for the years ended June 30, 2022 and 2021, respectively. The future minimum rental payments on noncancelable operating leases at June 30, 2022, are as follows:

Years ending June 30:	
2023	\$ 325,870
2024	205,475
2025	 89,875
	\$ 621,220

#### **Notes to Consolidated Financial Statements**

#### Note 11. Commitments (Continued)

**Self-insurance:** Effective January 1, 2020, the Organization commenced a self-funded health insurance plan. The Organization was liable for employee's health care claims up to \$50,000 per employee and unlimited in the aggregate through December 31, 2021. Effective January 1, 2022, the Organization is liable for employee's health care claims up to \$65,000 per employee and unlimited in the aggregate. The Organization has third-party insurance coverage for any claims in excess of such amounts. Costs are accrued based on claims reported as well as an estimated liability for claims incurred but not reported of \$225,000 and \$475,000 at June 30, 2022 and 2021, respectively, recorded in accrued payroll and other related benefits on the consolidated statements of financial position. The expense for this plan for the year ended June 30, 2022 and 2021, was approximately \$1,228,979 and \$1,691,073, respectively, recorded in employee benefits in the consolidated statements of operations and changes in net assets.

#### Note 12. Fair Value Measurements of Financial Instruments

U.S. GAAP defines fair value as the price that would be received for an asset or paid to transfer a liability (an exit price) in the Organization's principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

A fair value hierarchy requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. There are three levels of inputs that may be used to measure fair value:

- **Level 1:** Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date. The fair values of cash and cash equivalents, fixed income mutual funds, equity securities and mutual funds, and international mutual funds that are readily marketable are determined by obtaining quoted prices on nationally recognized securities exchanges.
- Level 2: Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data. The fair values of the Organization's corporate debt securities and certain fixed income securities are determined by matrix pricing, which is a mathematical technique widely used in the industry to value debt securities without relying exclusively on quoted prices for the specific securities but rather by relying on the securities' relationship to other benchmark quoted securities.
- **Level 3:** Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability. The Organization's Level 3 investments are not subject to redemption by the Organization and consist of interest in charitable trusts, which are valued at their estimated present value using the Organization's estimated discount rate and life expectancies of donors.

In many cases, a valuation technique used to measure fair value includes inputs from multiple levels of the fair value hierarchy. The lowest level of significant input determines the placement of the entire fair value measurement in the hierarchy.

#### **Notes to Consolidated Financial Statements**

# Note 12. Fair Value Measurements of Financial Instruments (Continued)

**Assets measured on a recurring basis:** Assets measured at fair value on a recurring basis are summarized below:

	Fair Value Measurements at June 30, 2022							
		Level 1		Level 2		Level 3		Total
Investments:								_
Cash and cash equivalents	\$	1,032,742	\$	-	\$	-	\$	1,032,742
Fixed income securities and mutual funds		1,485,567		2,858,832		-		4,344,399
Equity securities and mutual funds		9,177,594		-		-		9,177,594
Corporate debt securities		-		813,245		-		813,245
Total investments		11,695,903		3,672,077		-		15,367,980
Interest in charitable trusts		-		_		896,413		896,413
Total assets	\$	11,695,903	\$	3,672,077	\$	896,413	\$	16,264,393

	 Fair Value Measurements at June 30, 2021						
	Level 1		Level 2		Level 3		Total
Investments:							
Cash and cash equivalents	\$ 365,343	\$	-	\$	-	\$	365,343
Fixed income securities and mutual funds	4,413,336		1,333,727		-		5,747,063
Equity securities and mutual funds	9,019,462		-		-		9,019,462
International mutual funds	1,607,596		-		-		1,607,596
Corporate debt securities	 -		537,950		-		537,950
Total investments	15,405,737		1,871,677		-		17,277,414
Interest in charitable trusts	-		-		753,646		753,646
Total assets	\$ 15,405,737	\$	1,871,677	\$	753,646	\$	18,031,060

A reconciliation of beginning and ending balances for the Organization's fair value measurements using Level 3 inputs is as follows:

Balance at June 30, 2020	\$ 560,050
Distributions from charitable trusts	(56,404)
Additions to charitable trusts	250,000
Balance at June 30, 2021	 753,646
Distributions from charitable trusts	(57,233)
Fair market value adjustment to charitable trusts	200,000
Balance at June 30, 2022	\$ 896,413

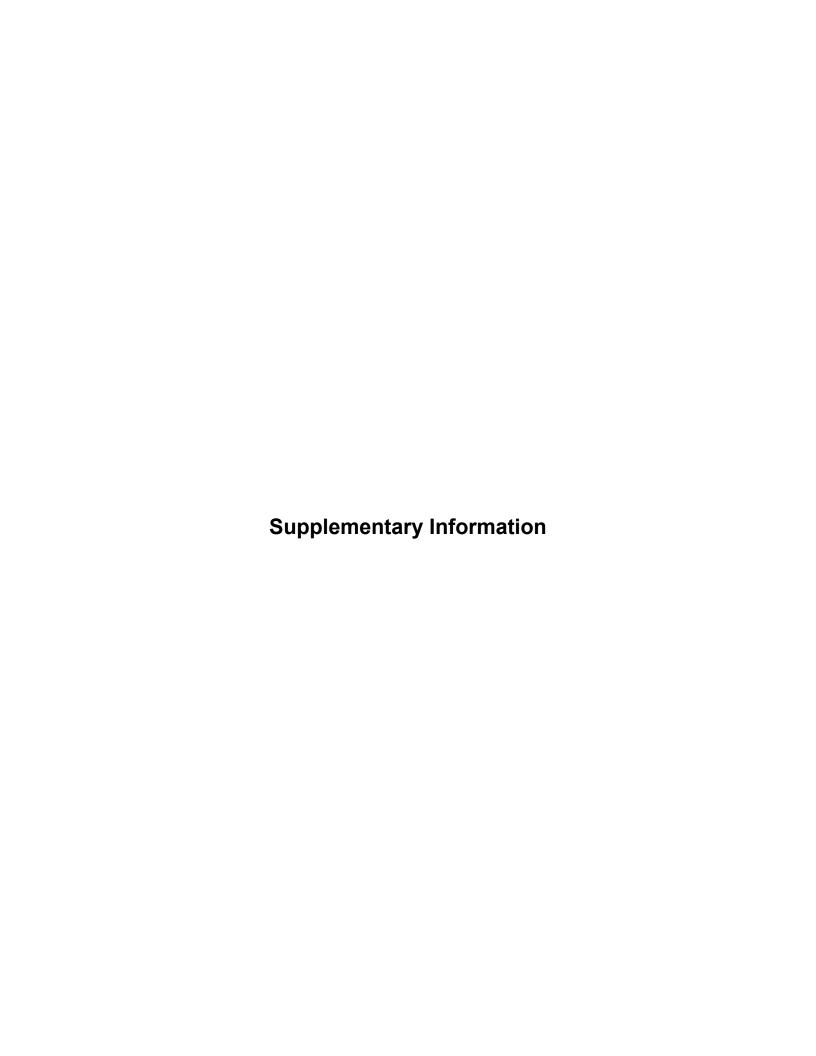
#### **Notes to Consolidated Financial Statements**

#### Note 13. COVID-19 Pandemic and Relief Funding Sources

The Coronavirus Aid, Relief, and Economic Security (CARES Act) became law on March 27, 2020, which included provisions to support individuals and businesses in the form of loans, grants, and tax changes, among other types of relief. The CARES Act adds \$175 billion to the "Public Health and Social Services Emergency Fund" to reimburse eligible health care providers for health care related expenses or lost revenues attributable to coronavirus that are outside of routine payments they will receive for direct patient care. During April 2020, the Organization received \$832,675 under such fund, recognizing \$105,880, \$292,632 and \$434,163 in revenue during the years ended June 30, 2022, 2021 and 2020, respectively. During November and December 2021, the Organization received a total of \$1,099,025 under Phase 4 of such fund, recognizing the full amount in revenue during the year ended June 30, 2022. These funds come with terms and conditions including providing certifications in which all providers will be required to submit documents to ensure the funds will be used for health care related expenses or lost revenue attributable to the coronavirus. Any unused funds are required to be returned.

The CARES Act also established the Paycheck Protection Program (PPP) which is a loan program administered by the U.S. Small Business Administration (SBA). The PPP Loan is subject to partial or full forgiveness in the event the Organization (i) uses all proceeds for eligible purposes; (ii) maintains certain employment levels; and (iii) maintains certain compensation levels, in accordance with the CARES Act.

During the year ended June 30, 2020, EveryStep obtained a PPP loan with a financial institution in the amount of \$3,642,400 and recorded as a liability as of June 30, 2020. During the year ended June 30, 2021, EveryStep received notification from the SBA that all loan proceeds received by EveryStep were forgiven. As EveryStep was legally released as the primary obligor, EveryStep recorded loan forgiveness income in the consolidated statement of operations and changes in net assets totaling \$3,642,400.



# Consolidating Statements of Financial Position June 30, 2022

		EveryStep		EveryStep Foundation		Eliminations	(	Consolidated Total
Assets								
Current assets:								
Cash and cash equivalents	\$	2,119,060	\$	404,049	\$	-	\$	2,523,109
Patient accounts receivable, net		2,007,313		-		-		2,007,313
Grants and contracts receivable, net		1,337,747		-		-		1,337,747
Interest in charitable trusts,				45,080				45,080
current portion Pledges receivable,		-		45,060		-		45,060
current portion		-		148,899		-		148,899
Prepaid expenses and other		554,727		-		-		554,727
Total current assets		6,018,847		598,028		-		6,616,875
Property and equipment, net		9,771,005		-		-		9,771,005
Investments		-		15,367,980		-		15,367,980
Interest in charitable trusts, net of								
current portion		-		851,333		-		851,333
Pledges receivable, net of								
current portion		-		140,963		-		140,963
Other assets		165,222		141,710		-		306,932
Beneficial interest in net assets								
of Foundation		16,419,254				16,419,254		<u>-</u>
	Φ	20.274.202	Φ	47 400 044	Φ	40 440 054	Φ.	22.055.000
	Ъ	32,374,328	\$	17,100,014	\$	16,419,254	\$	33,055,088

(Continued)

# Consolidating Statements of Financial Position (Continued) June 30, 2022

				EveryStep			C	Consolidated
		EveryStep		oundation	E	liminations		Total
Liabilities and Net Assets								
0 (11.1.111)								
Current liabilities:	_		_		_		_	
Accounts payable	\$	2,524,899	\$	10,649	\$	-	\$	2,535,548
Accrued payroll and other								
related benefits		2,463,892		53,719		-		2,517,611
Deferred revenue		112,727		37,500		-		150,227
Due to/from EveryStep		(578,892)		578,892		-		-
Total current liabilities		4,522,626		680,760		-		5,203,386
								_
Total liabilities		4,522,626		680,760		-		5,203,386
Net assets:								
Without donor restrictions:								
Board designated		_		7,595,639		-		7,595,639
Undesignated		11,432,448		6,906,732		-		18,339,180
Total net assets without								
donor restrictions		11,432,448		14,502,371		-		25,934,819
With donor restrictions		16,419,254		1,916,883		16,419,254		1,916,883
Total net assets		27,851,702		16,419,254		16,419,254		27,851,702
	\$	32,374,328	\$	17,100,014	\$	16,419,254	\$	33,055,088

# Consolidating Statement of Activities Year Ended June 30, 2022

	EveryStep	EveryStep Foundation	Eliminations	Consolidated Total
Revenue:	•			
Net patient and program service revenue	\$ 21,369,049	\$ -	\$ -	\$ 21,369,049
Fees and grants from governmental agencies	8,361,377	-	-	8,361,377
Contributions	5,191,429	3,423,401	5,175,984	3,438,846
Investment income	-	1,094,917	-	1,094,917
Net realized and unrealized gains (losses)				
on investments and charitable trusts	-	(2,988,227)	-	(2,988,227)
Loss on disposal of property and equipment	(164,215)	-	-	(164,215)
Other revenue	597,477	-	-	597,477
Total revenue	35,355,117	1,530,091	5,175,984	31,709,224
Expenses:				
Salaries and wages	19,797,460	370,085	-	20,167,545
Payroll taxes	1,395,925	25,919	-	1,421,844
Employee benefits	1,768,102	24,290	-	1,792,392
Professional fees	1,695,253	281,510	-	1,976,763
Pharmacy and supplies	1,936,162	-	-	1,936,162
Contracted food service	88,301	-	-	88,301
Telephone	438,269	7,680	-	445,949
Postage and shipping	25,499	16,095	-	41,594
Occupancy	1,031,461	15,779	-	1,047,240
Printing and publication	125,271	-	-	125,271
Travel and mileage	935,213	2,293	-	937,506
Conferences, trainings and meetings	80,875	-	-	80,875
Client instructional resources	757,600	-	-	757,600
Other patient care	1,691,576	-	-	1,691,576
Subscriptions and publications	79,211	564	-	79,775
Advertising and public relations	453,519	1,713	-	455,232
Miscellaneous	474,200	47,436	-	521,636
Depreciation	853,531	-	-	853,531
Contributions to affiliate		5,175,984	5,175,984	-
Total expenses	33,627,428	5,969,348	5,175,984	34,420,792
Changes in net assets				
before other changes	1,727,689	(4,439,257)	-	(2,711,568)
Other changes:				
Change in beneficial interest in Foundation	(4,439,257)	-	(4,439,257)	
Change in net assets	(2,711,568)	(4,439,257)	(4,439,257)	(2,711,568)
Net assets, beginning of year	30,563,270	20,858,511	20,858,511	30,563,270
Net assets, end of year	\$ 27,851,702	\$ 16,419,254	\$ 16,419,254	\$ 27,851,702